

NAKURU COUNTY

FIRST COUNTY INTEGRATED DEVELOPMENT PLAN

2013-2017

POPULAR VERSION, JUNE 2014



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Disclaimer: The material and information captured in this publication has been solely sourced from the Nakuru County Integrated Development Plan. Clarification should be sought from the County economic planning Unit

1.1 LIST OF ACRONYMS

ANC	Ante-Natal Care
CEAP	County Environmental Plan
CHIS	County Health Information System
CHWs	Community Health Workers
CIDP	County Integrated Development Plan
DDP	District Development Plan
EA	Environmental Audit
EIA	Environmental Impact Assessment
IGAs	Income Generating Activities
KeRRA	Kenya Rural Roads Authority
KFS	Kenya Forest Service
KURA	Kenya Urban Roads Authority
MARPs	Most at Risk Persons
MDGs	Millennium Development Goals
NEMA	National Environmental Management Authority
NIMES	National Integrated Monitoring and Evaluation System
PFM	Public Finance Management
PMTCT	Prevention of Mother to Child Transmission
PPP	Private Public Partnerships
PWSDs	People with Special Needs and Disabilities
REA	Rural Electrification Authority
SMEs	Small Medium Enterprises

1.2 Foreword

Unfettered access to information is one of the critical preconditions for effective citizen participation and community engagement with their government. In order that citizens are able to participate in the affairs of government, they should have adequate, accurate and timely information at all times. This would ensure that they make informed choices that would ultimately deliver development and better livelihoods for everyone. The constitution and the laws governing devolution have created an enabling environment for social accountability. They do not only have express provisions but have also established mechanisms and platforms for citizen participation in decision making processes of their government. In the spirit of the constitution, citizen participation is meant to deliver on efficiency and effectiveness of development initiatives and promote accountability and transparency.

Development planning and budgeting are among the most important processes that citizens must participate in. They can do this by being involved in actual implementation of programs and projects or by monitoring and providing feedback to respective government ministries, departments or agencies. For them to be able to do this effectively, they must have a good understanding of the plans and the budgets. However, this is often marred by a number of factors that impede participation. In addition, the documents are often voluminous and technical, making it difficult for majority of citizens to internalize them. It is with this in mind that Centre for Enhancing Democracy and Good Governance (CEDGG) set out to develop this popular version of the Nakuru County Integrated Development plan (2013-2014) that highlights the key priorities and strategies for the county.

This popular version is by no means a replacement of the CIDP. Instead, it provides highlights of the CIDP to make it easy for citizens of Nakuru County to understand what their Government plans to do in its first term in office. We would therefore urge them to read the entire CIDP alongside this popular version. Citizens should always remember that on their own, government cannot deliver their mandates and therefore endeavour to work with and support their government at all times.

It is CEDGG's considered view that this publication shall plug a gap and therefore contribute immensely towards fulfilment. We hope that the people and Government of Nakuru County shall continue in their endeavour to strengthen decision making and their partnership towards this end.

We appreciate, with gratitude, the contributions made by many people both in and outside government who contributed towards the compilation of this publication. To UNDP-Amkeni Wakenya, many thanks for the financial and technical support

Thank you

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1.3 Population Size and Composition

The total population of Nakuru County stood at 1,867,461 in year 2014, comprising of 937,131 males and 930,330 Females as per the projections of Kenya National Population and Housing Census of 2009. The population is projected to increase to 1,925,296, comprising of 966,154 males and 959,142 Female in 2015 and to 2,046,395 comprising of 1,026,924 males and 1,019,471 females at the end of the plan period. This remarkable growth in the population implies that the county will have to invest in more social and physical infrastructure to match the needs of the growing population

Table 1: County Population Projections

Age	2,009 (Census)			2,014 (Projections)			2,015 (Projections)			2,017 (Projections)		
Cohort	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
Total	804,582	798,743	1,603,325	937,131	930,330	1,867,461	966,154	959,142	1,925,296	1,026,924	1,019,471	2,046,395

1.4 Summary of Key Social Economic Challenges and Strategies to address them

The matrix below provides a summary of the main development issues affecting the county, their causes, development objectives and potential strategic policy thrusts. It also maps the development issues with the respective M.T.E.F sectors and corresponding national/county functions.

Link to national/ County function	Issues/ Problems	Causes	Development Objectives	Immediate Objectives	Potential Strategic Policy Thrusts
National/ County	Insufficient food production	Poor crop/animal husbandry practices; High cost of farm inputs; Unplanned agricultural activities; Increased sub-division of land into un-economical parcels; Pests and disease prevalence; Poor post-harvest storage facilities; Inadequate water for irrigation.	Increase food production by 40% by 2017; Opening up new roads network & rehabilitate/maintenance existing roads	Increase proper crop and animal husbandry practices among farmers to 75%; Increase funds for soil conservation by 50%; Reduce pests and disease control for crops and livestock by 60%; Avail technical advice on proper planting materials to 100% of farmers; Increase rain water harvesting by 70% for use in small scale irrigation	Initiate a crop management and development programme; Intensify extension services; Promote agro forestry; Encourage small scale irrigation; Promote & re-introduce orphaned crops/emerging crops; Increase support for environmental conservation efforts as contained in the Sub-County Environmental Action Plan 2007 (CEAP); Initiate farm input research and supply programme; Undertake a small scale irrigation and drainage programme;
National/ County	Poor and dilapidated physical infrastructure.	Low investment in roads; Poor enforcement of axle load limits ; Encroachment on road reserves; Non-diversification of transport development e.g. Rail and Air; Poor drainage systems;	Upgrade 40% of the existing roads to bitumen standards and 60% to gravel standard by 2017; Opening up new road; Rehabilitate and maintain all weather roads.	Increase funds by 40% in the constituency/Wards for routine maintenance and spot improvement of roads; Increase awareness on non-encroachment of road reserves by 100%; Improve governance levels along the highway;	Initiate a Road Development Programme in the county ; Enforce laws against encroachment of Road reserves and water catchments areas; Undertake an aggressive water and sanitation improvement programme; Encourage Communal Rural Electrification schemes; Initiate an alternative energy development programme.
National/ County	High levels of insecurity	Incidence of ethnic animosity; Prevalence of car-jacking and highway robberies; Political instigated violence; Robberies and house breaking; High poverty levels.	Enhance security surveillance and initiate community based programs to reduce incidence of crime by 60% by 2017.	Improve inter-ethnic cohesion; Promote cross-cultural practices; Increase funds to support security programs by 50% by 2017.	Initiate inter-ethnic arbitration programme; Initiate community policing programme; Support highway patrol and surveillance operations by the security enforcement agencies.
County	Inadequate water per capita; Inadequate piped/clean drinking water.	Low investment in water development; Low & unreliable rainfall patterns	Increase the availability and accessibility of clean/piped water by 40% by 2017.	Ensure increase in water sources. Increase access to piped water to 60% by 2017	Prepare a master plan on water development; Incorporate all the water undertakers in the planning process; Rehabilitate, drill & equip boreholes; Construct dams along rivers Construct pans Promote community management of water projects.

<p>County</p>	<p>Low numbers of local tourists and slow exploitation of alternative tourism potentials</p>	<p>Underutilized tourist sites Underdeveloped sport tourism.</p>	<p>Development and diversification of tourist sites; Poor planning; Few sports facilities; Poor community involvement in sports; Poor road infrastructure and urban zoning; Inadequate accommodation facilities</p>	<p>Improvement of tourist sites; Develop sports tourism; Improvement on security measures.</p>	<p>Give incentives to local tourists; Carryout promotional campaigns; Development of high altitude sports such as golf; Preserve and expansion of sports infrastructure; Preserve and develop rest parks; Sports training; Promote annual days such as highland games,</p>
<p>National/ County</p>	<p>Poor state of health and nutrition</p>	<p>Low access to health facilities; Poor and impassable roads; Inadequate health facilities; Inadequate clean water; Poor sanitation; Water pollution; Lack of a balanced diet; Home based deliveries.</p>	<p>Reduce by 65% the incidence of malaria cases and other diseases in the County by 2017.</p>	<p>Reduce by 50% the average distance to health facility by 2017; Increase awareness on prevention techniques against malaria and other preventable diseases; Increase access to clean water; Promote and increase awareness on proper dietary habits; Increase ANC care and facility based delivery.</p>	<p>Initiate a programme to construct more health facilities; Initiate endemic diseases control programme; Initiate a functional water supply and sanitation programme; Support a nutrition and health improvement programme; Enhanced a Sub-County wide A.N.C awareness campaign.</p>
<p>National/ County</p>	<p>High incidences of HIV/AIDS</p>	<p>Ignorance and unsafe sex practise; Low access to condoms; High levels of mother to child transmission; Ignorance and unwillingness to know HIV status; Stigma; Inadequate guidance and counselling personnel; High number of OVCs.</p>	<p>Reduce incidence of new HIV infections by 80% by 2017.</p>	<p>Increase awareness on safe sex practices; Increase access to condoms by promoting 100% installation of dispensers in social places; Strengthen mother to child transmission prevention programme; Encourage and promote counselling and testing through friendly and innovative VCT sites.</p>	<p>Initiate HIV/AIDS prevention programmes; like condom distribution; Initiate and support P.M.T.C.T programme; Strengthen county wide VCT services.</p>
<p>National</p>	<p>High illiteracy levels and low skill in the county.</p>	<p>Inadequate education facilities; Low awareness on the importance of literacy; Inadequate special education facilities; Inadequate staffing levels; Insufficient support to adult literacy. Lack of enough vocational training facilities and equipment</p>	<p>Increase the literacy level to 85% by 2017 from the current 79.7%. Construct and equip at least one youth polytechnic in every Constituency</p>	<p>Increase the number of learning facilities by 20%; Increase funds to support adult education by 50%; Increase the number of adult literacy classes by 60%; Increase access to transfers of skill in the Sub-County</p>	<p>Increase the staffing levels; Construction of more classrooms and secondary schools; Initiate a Functional Adult Literacy Programme; Initiate Polytechnics and Vocational Support programme.</p>

<p>County</p>	<p>High poverty levels</p>	<p>High input prices and Low output prices in agriculture sector; High levels of unemployment; Lack of capacity for value addition to local produce; Inadequate income generating activities.</p>	<p>Increase income generating activities and employment opportunities</p>	<p>Improve quality of crop and livestock production by 60% by 2017; Introduce incentives for industrial investment for employment creation; Encourage local entrepreneurs to invest in value addition to farm produce; Promote IGAs.</p>	<p>Initiate a sustainable crop and animal improvement programme; Set up a local Entrepreneur Development programme; Encourage public-private partnerships in setting up local industries; Initiate an ambitious and sustainable income generating activities.</p>
<p>County</p>	<p>Environmental Degradation</p>	<p>Widespread deforestation; Over reliance on wood fuel; Overgrazing; Poor drainage system. Unplanned urban settlements; Poor solid waste management; Unprotected rivers and water catchments areas.</p>	<p>Ensure environmental sustainability</p>	<p>Increase awareness creation environmental conservation; Increase funding to support afforestation in the Sub-County; Diversify energy sources; Improved physical planning; Increase awareness on the EMCA; Protect all the catchments and riparian zones.</p>	<p>Initiate a county wide community based afforestation programme; Establish and sustain alternative energy sources; Initiate rivers /catchment protection programme; Support and establish a solid waste management programme.</p>
<p>National/ County</p>	<p>Forest and Environment degradation</p>	<p>Uncontrolled tree cutting, bush clearing, logging and deforestation; High demand for timber, charcoal and wood fuel; Forest encroachment for farming; Non adherence to existing policies; Population pressure and settlements; Forest and bush fires. Improper Solid/liquid waste disposal; Industrial effluents Households wastes disposals</p>	<p>Towards 10 % forest cover and environmental sustainability</p>	<p>Restoration of 10% forest cover; Establish alternative sources of energy including biogas Recovery of the grabbed forest land. Enhance proper disposal of waste</p>	<p>Promotion of agro forestry and afforestation; Forest demarcation Restoration of riverbanks and sustainable forest resources management; Adherence to land policies Local stakeholder's involvement in policy formulation. Full enforcement of the Forest Act and EMCA Upgrade existing sewage systems and construct modern dumping sites Development of waste recycling system</p>

1.5 County Spatial Framework

The focus on County spatial framework has been necessitated by the need to coordinate long and medium term development in manner that respect the natural and ecological characteristics of the County as well conformance to other national planning initiatives. Further the fact that all development projects will be implemented in *situ* demonstrates the significance of having a spatial plan. The County government shall be preparing a spatial plan which shall have vital references from projects and programmes proposed under CIDP. In addition the County spatial plan shall provide for consultation with local, regional and national stakeholders; Identify and protect areas of county-specific infrastructure, natural resources (e.g. forests and minerals), and recreational areas; and appropriate environmental assessment of county-specific projects and programmes.

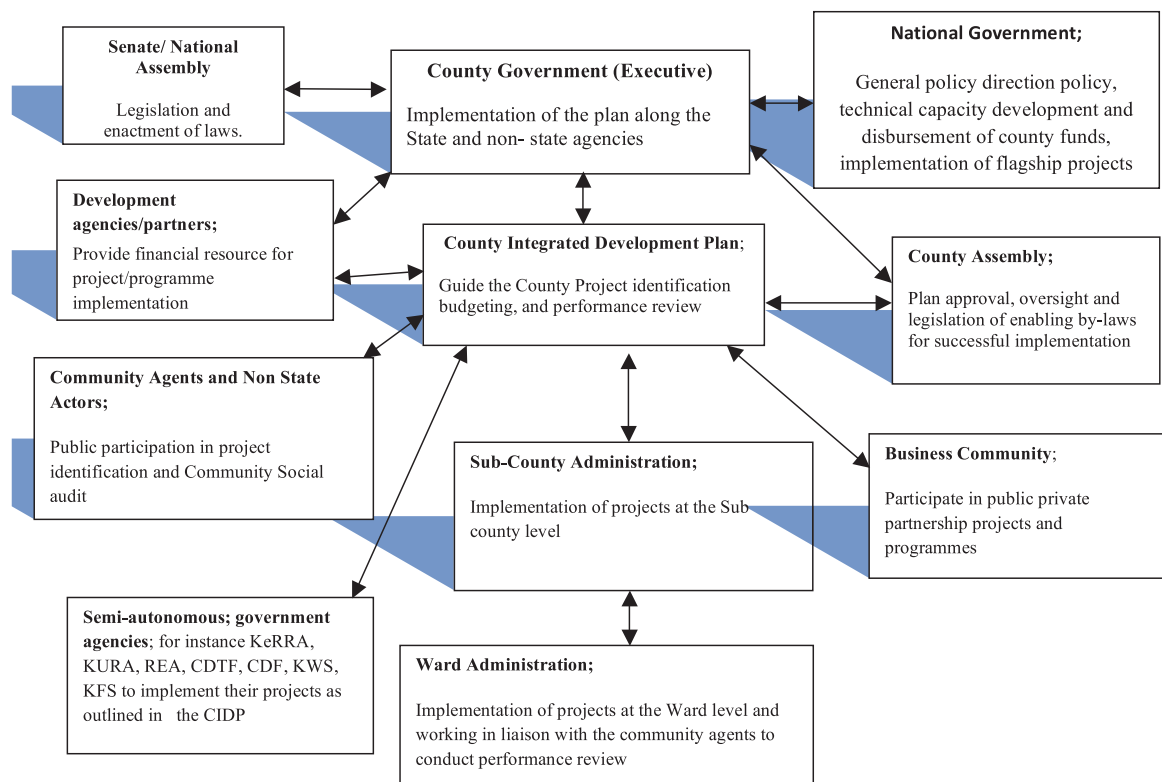
1.6 Linkage with other Plans

Sessional Paper Number 10 of 2012 on Kenya Vision 2030 is the National Policy Economic Blueprint that entrenches Kenya Vision 2030 as Kenya’s long term development strategy. The Kenya Vision 2030 aims to transform Kenya into a modern, globally competitive, middle income country providing a high quality of life to all. In view of this, the CIDP provides the essential linkages of the National and County Governments by facilitating the implementation of Vision 2030 flagship projects as well as other projects and programmes that will ensure implementation of Vision 2030 at both levels of Government.

The Millennium Development Goals (MDGs) are internationally accepted standards for measuring progress towards poverty alleviation. They were agreed upon at the UN Millennium Summit in 2000 where world leaders made and adopted a declaration to ‘free all men, women and children from the abject and dehumanizing conditions of extreme poverty’. The eight MDGs to be met by 2015 are drawn from this declaration. The CIDP has examined status of the MDGs indicators with respect to Nakuru County. Further appropriate strategies and programmes have been selected to fast-track their achievement.

1.7 Institutional Framework

Figure 1: Organisational Flow Chart of the County Integrated Development Plan;



1.8 Resource Mobilisation Strategies

Nakuru County will provide the mechanism for resource mobilisation required to finance projects along the plan period 2013-2017. The county expects to mobilise funds from locally generated revenues, national government allocations, donor loans and grants as well as public private partnerships. The County will require approximately Kshs. **102,318,835,337** in order to achieve its development commitments and needs of the people of Nakuru County. Financial and fiscal projections have revealed that local and external revenue projections of approximately **67,604,388,202**. To close this resource gap therefore the county has identified strategies and projects to enhance and achieve sustainability in revenue generation for continued economic and social development.

Among the revenue collection Strategies to be adopted will include automation of all receipts and cash management, mapping out all county revenue sources; online submission of building plans, to ensure timely approval of building plan and enhanced revenue collection; automation of parking fee collection to enhance revenue collection and administration efficiency. In addition the County shall endeavour to increase to ratio of development expenditure through prudent fiscal management as envisaged in PFM law. The County will be developing Private Public Partnerships (PPPs) policies as well as investment policy framework to prepare platforms for private sector involvement in County growth and development.

1.9 County Development Priority Programmes and Projects

As mentioned in the previous sections, selected projects and programmes were guided by inputs from public participation forums as well as County strategic initiative under particular sectors. Further the identified projects and programmes have been identified in accordance with Medium Term Expenditure Framework sectors as outlined at National government level. These sectors include, Agriculture and Rural Development; Energy, Infrastructure and ICT; Health; Education General Economic Commercial and Labour Affairs; Environmental Protection, Water and Sanitation; Governance, Justice, Law and Order; Public Administration and International Relations; and Social Protection Culture and Recreation.

2.0 Agriculture and Rural Development;

The Sector is comprised of Agriculture, Livestock Development, Cooperative Development and Marketing, Lands & Housing, Fisheries Development, Forestry and Wildlife.

2.1 Sub Sector Priorities

- ◆ Crop development sub-sector will sensitize farmers to shift from subsistence farming to commercial farming under the slogan *Kilimo Biashara*.
- ◆ The livestock sub-sector will train farmers on proper animals husbandry practises, disease control for improve livestock productivity and further liaise with the community and the private sector on provision of veterinary clinical and extension services.
- ◆ Fisheries sub sector will use a complete fish value chain approach through training of farmers and fishermen to increase production and also markets infrastructures establishment to reduce post-harvest losses.
- ◆ The irrigation sub sector will facilitate small scale farmers to put more land under irrigation and ensure mitigation on changing climate and overreliance on rain fed agriculture.
- ◆ Co-operative societies will be trained on management so as to effectively deliver the required services. Further Cooperatives will be encouraged to mobilise groups' savings, in order to deepen provision of credit, affordable housing facilities and bulking of their produce in order to maximise on economies of scale and enhance their bargaining power hence stimulate investment.
- ◆ The forestry Sub-Sector will focus on afforestation and reforestation programmes in order to increase the tree cover towards the recommended 10% national.
- ◆ The housing subsector will embark on providing affordable housing scheme in the Major towns within the county.

2.2 Flagship projects under Agriculture Rural and Urban development

Project Name	Location	Objectives	Targets	Description of activities
Fertilizer cost-reduction investment	Countywide	Cost reduction and improve availability, accessibility and supply.	Farmers.	Three-tiered fertilizer cost-reduction programme involving purchasing and supply chain improvements in the market for this input and the blending and local manufacturing of fertilizer
Premium Parks Initiative	Lake Nakuru National park	To create niche market	Local and international tourists	Marketing of the tourism product within the park
Under utilized Parks Initiative	Longonot National Park	To increase the number of tourists visiting Longonot National Park.	Local and International tourists.	Marketing through social media and main stream media. Enhance conservation and wildlife protection.
Fish farming enterprise and productivity project.	County wide	Increase fish production and consumption in non-fish eating communities.	Enhance food security and beyond Improved nutrition Generation of revenue, incomes and employment from fish and fisheries products.	Construct 20 ponds per constituency in learning institutions/active groups/farmers. Installations of liners on 1500 porous ponds and the additional institutional ponds. Capacity building train 500 farmers per year Extend contract of newly contracted extension officers. Purchase of inputs: fingerlings and feeds to 1500 ponds and 20 additional institutional ponds.

Project Name	Location	Objectives	Targets	Description of activities
Enactment of the consolidated Agriculture Reform bill	County wide	To harmonize functions in Agriculture sector.	All agricultural sectors in the county	Harmonise all laws in agriculture laws Draft bill to include all the emerging issues for discussion and passage in parliament
Creation of Disease Free Zone	Gilgil and Naivasha	Access outside markets	All pastoral communities and livestock keeping sub counties	-Diagnostic work -Vaccination& strategic vaccine reserves -Surveillance and bio-security -Establish screening stations -Animal identifications
Housing technology centres	1 per sub-county	Increase access to decent housing by promoting location-specific building materials and low-cost housing.	200,000people living in urban centres	Design and implement low-cost housing pre-approved building plans;

2.3 Energy, Infrastructure and ICT;

The sector consists of Roads, Transport, Energy, Public Works, Information and Communication, Research and Development. This sector has been recognized as an enabler for sustained development of the economy and in particular to the six key sectors identified under the economic pillar of the Kenya Vision 2030.

2.4 Sub sectors Priorities

- ◆ Fire Fighting Services & Disaster Management sub sector will invest in modern firefighting engines for Major towns, build human resource capacity, and enhance fire prevention activities in our major towns and establishment by carrying fire safety inspections and reliable disaster response.
- ◆ Public Works Sub-Sector will develop storm water master plan for the urban areas, invest in storm water drainage networks as per the storm water master plan and further develop storm water management plan and policy.
- ◆ Street lighting sub sector will develop street lighting master plan invest in street lighting infrastructures and develop local legal framework to address vandalism of streetlights and road furniture.
- ◆ The roads sub sector will strive to improve roads in the county to all weather roads and invest in plant and machinery for maintaining of roads.
- ◆ ICT sub sector will ensure Connectivity in all sub counties and automation of County services.

2.5 Flag-Ship Projects, Energy, Infrastructure and ICT

Project Name	Project Location	Objective	Targets	Description of Activities
Kenya Municipal Programme (KMP)	Naivasha/ Nakuru	To improve the physical infrastructure of the municipalities	Nakuru Municipality Naivasha town	Improvement of physical infrastructure i.e. storm water drains, non-motorised traffic facilities, water, roads
Geothermal Power Exploration	Oi Karia, Menengai	To increase the production of power to the national grid To provide a sustainable power source	No. of megawatts produced and Transmitted	Exploration of geothermal power and transmission to the national grid
Rural Electrification Programme	County wide	To increase power access in rural areas	All public utilities	Constructing HT Lines, Install transformer, do wiring & install a service line cable

2.6 Health;

The sector comprises the Ministry of Health and Research and Development on health.

2.6.1 Sub sectors Priorities

- ◆ The health sub-sector will implement activities that promote preventive healthcare strategy. This will include fighting HIV/Aids, malaria, cancer, diabetes and other major diseases as envisaged in the MDGs.
- ◆ The sector will also establish integrated management of childhood illnesses and good reproductive health.

2.6.2 Flagship projects under Health Sector

Project name	Project location	Objectives	Target	Description of activities
Community Health Strategy	All Sub-Counties	Fast-track implementation of the Community Strategy	Community Health Workers in 110 Community Units	Training of more Community Health Workers (CHWs) on various components of primary Health care
Health Facility Infrastructure improvement	All Sub-Counties	Rehabilitation and expansion of Rural Health facilities to reduce congestion, improve service delivery	322 Level 2 and Level 3 Health Facilities	Rehabilitate, expand and equip all health facilities in rural areas to offer integrated and comprehensive healthcare
Development of County Health Governance Structures	Nakuru County (Health Sector)	Restructure the Ministry of Health in line with the new government structure	A fully functional health structure at all levels.	Develop County Health Governance structure for the County and Sub-Counties Capacity building in governance and leadership in all levels.
County Health Management Information System	All facilities	Revitalize efficiency and effectiveness of the HMIS for better management of health information in the County	Establish a functional county health information system (CHIS)	Set up a County Health Information website Review and Harmonise data tools IT Connectivity and linkages of HIS and other departments Periodic M&E of the HMIS functioning
County Health Finance Management System	Nakuru County Health Sector.	Develop a Financing Strategy for the entire health sector for effective and efficient financial management	One central County Health Finance Management Office	Set up accounts offices at County HQs Develop strategic plans and budgets.
County Reproductive Health Program	All health facilities	Implement Output Based Approach (OBA) in Reproductive Health (RH) Strengthen the capacities of Levels 2 and 3 health facilities to provide RH services	All women in the reproductive health age All 322 (L2 and L3) facilities and their staff	Ensure all mothers deliver in health facilities Update HCWs on maternal and new-born care Build capacity of CHWs at these levels Provision of RH commodities
Environmental Health Program	All Sub-Counties	Implement Environment and Hygiene Policy and Strategy to prevent communicable diseases	County, All Schools All urban Areas	Strengthen Community Led Total Sanitation (CLTS), Strengthen School Based Health program, Improve solid waste management, Construction of sanitation facilities in schools and public places

HIV/AIDS Program	All Sub-Counties	Scale-up HIV behaviour change interventions at household and community levels	Support Groups	Increase campaign on behaviour change, Increase access to condoms Provision of VCT services through outreach Reach out to vulnerable and other high risk groups (MARPS)
TB Program	All level 1,2 and 3 facilities	Strengthen capacity of Levels 1, 2 and 3 to diagnose and treat tuberculosis (TB) in order to control it.	220 Community Units, 322 L2 and L3 facilities	Sensitize CHWs on signs and symptoms of TB, Strengthen referral from level 1 to level 2 and 3, Encourage Directly Observed Treatment (DOTs) for TB patients, Increase TB case searches and defaulter tracing, Provide TB screening equipment at level 2 and 3 Ensure sustainable availability of TB drugs and commodities. Ensure provision of Nutrition Support
Malaria Control Program	All sub-counties	Scale-up household and community level interventions to control malaria	220 Community Units	Provision of Insecticide Treated Nets (ITNs) Encourage referral of all cases of fever for malaria test Provide basic essential anti-malarial drugs for uncomplicated cases.
Health Facility Water Supply Project	All tier three facilities in the County	Provision of adequate safe drinking water by drilling boreholes	322 (L2 and L3)	Feasibility study Sinking of boreholes Provision of storage facilities and reticulation
Medical Waste Management	All sub-counties	Hazardous waste management for safe disposal of medical waste	100 Incinerators	Construction of incinerators Sensitization of Health Workers on Infection Prevention, Safe transportation to disposal sites
Warehousing of Medical Supplies	All Health Facilities	Strengthen Medical Supplies System in the County	312 health Facilities	Construction/renovation of Medical Commodity Stores
Procurement of health products	All Health facilities	Strengthen Medical Supplies System in the County	Pharmaceutical and Non pharmaceutical ,vaccines and supplement	Procurement of the medical supplies Distribution
Theatre services	All tier three facilities in the County	Increase access to theatre services to reduce unnecessary referral	22 District and Sub-District Hospitals	Construction, Renovation and equipping of theatres
Outpatient and Mother to Child Health /Family Planning Units	All Sub Counties	Improve Outpatient and Maternal and Child Health Services to reduce congestion at higher levels	All Level 3 and level 4 facilities	Construct/Renovate Outpatient and Maternity units in all level three facilities and above Upgrade infrastructure at busy L2 facilities
Maternity Units	All County wards	Improve access to maternal health services	55 Maternity Unit and	Construct maternity unit and equip Renovation and upgrading of infrastructure

2.7 Education

The sector comprises of Early Childhood Education, Basic Education, Secondary and middle level tertiary education.

2.7.1 Sub sectors Priorities

- ◆ Access, retention, transition, quality and equity.
- ◆ As per the devolved functions in the Basic Education Act 2013, the County Government will undertake to fully support ECD, Children Centres, Primary schools, Secondary Schools, Special Needs Education, tertiary and Adult and continuing education in the County

2.7.2 Flagship Projects under Education Sector

Project Name Location/Ward/ Constituency	Project location	Objectives	Targets	Description of activities
Model centres of excellence (Secondary)	All Sub counties	To put in place centres of excellence to be models for other institutions	Secondary school going age	Site identification; Planning and design; Production of BoQs; Procurement, Construction and equipping Commissioning of 11 model secondary schools/ centres of excellence
Boarding Primary Schools	two boarding primary in each of the 11 sub-counties	To put up boarding primary schools that will accommodate special need cases	Primary school going age in marginal areas	Site identification; Planning and design; Production of BoQs; Procurement; Construction and Commissioning

2.8 General Economic Commercial and Labour Affairs;

The sector comprises of the following sub-sectors: Trade, Tourism, Industrialization, Labour, and Research and Development.

2.8.1 Sub sectors Priorities

- ◆ The tourism sub sector will embark on Mapping of tourist attractions and facilities; Marketing of tourism products in Nakuru County; Classification of hotels and restaurants.
- ◆ Trade sub sector will ensure linkage between producers and markets; Training of SMEs on business management; Funding of SMEs; Creation of producer Business groups.
- ◆ The labour sub sector will strive to promote industrial peace and harmony; Enforcement of labour laws; Formulation and implementation of employment policy;
- ◆ The Industrial sub sector will embark on reviving of the ailing textile industry in the county; enhancing value addition of agricultural produce; attract Multinational Manufacturing companies to the county

2.8.2 Flagship Projects, General Economic Commercial and Labour Affairs

Project Name	Location	Objectives	Targets	Description of activities
Establishment of S.M.E Park	Nakuru County	Promote growth of S.M.Es	1 No. SME Park established	Identification of land; Design of the park; Construction of the park; Utilization of the park

3.0 Environmental Protection, Water and Natural Resources

This sector comprises of the following sub-sectors: Water and sanitation; Environment and Natural resources and Housing;

3.1 Sub sectors priorities

- ◆ The sanitation sub sector will ensure increase provision of solid waste management services; Maintenance of hygienic living environment and enhanced aesthetic qualities of Nakuru; Improve construction and maintenance of sanitation facilities; Control air, land, and water pollution and improve storm water management.
- ◆ The environment sub sector will embark protecting and conserving ecological sites, national parks, museums, public gardens, lakes and rivers; adhere to the National Environmental Management Authority (NEMA) Environmental Impact Assessments (EIA) and Environmental Audit (EA) and other environmental regulations.
- ◆ The water Sub sector will strive to increase coverage of water supply, sanitation and drainage services in Nakuru County by 20% across all the service levels in the next five year

3.2 Flag Ship Projects/Programmes: Environmental Protection, Water and sanitation and Housing sector

Project Name	Project Location	Objectives	Targets	Description of Activities	Status
Rehabilitation and Protection of Indigenous Forests	Mau Forest Water Towers;	To increase forest cover	200 Ha	Reforestation of indigenous forest in the depleted forest sites and improved surveillance on exploitation of forest resources.	On going
Kenya Informal Settlement Improvement Programme (K.I.S.I.P)	Naivasha/ Nakuru	To improve the living conditions of those living in informal settlements within the county	Informal settlements	Prefeasibility and feasibility studies. Mapping of all the informal settlements	On-going
Itare dam water project	Kuresoi	To increase coverage	500,000 people	Construct dam, treatment works and pipe reticulation	On-going

4.0 Public Administration and International Relations (PAIR)

The sector comprises of County Governor's Office, Public Service, Devolution and Planning, Finance, Public Service Commission, Kenya National Audit Office, County Assembly, Research and Development in PAIR.

4.1 Sub Sector Priorities

- ◆ The County Public service board will Recruit and maintain county public service staff establishment
- ◆ The Office of the Governor will Coordinate and supervise development all County affairs, and provide leadership on Economic social and political spheres.
- ◆ The County Planning Unit will co-ordinates prefeasibility and feasibility studies, update County information and statistical data, monitors and evaluates development projects in the County.
- ◆ The Ministry of Devolution and planning will in Collaboration with stakeholder on the implementation of the flagship projects in the Sector as well as align the Vision 2030 goals to the County through cascading development planning to the sub-national level

4.2 Flagship projects and programmes: PAIR

Project name	Project Location	Objectives	Target	Description of activities
Capacity building and training for improved service delivery	Countywide	To improve employee productivity and enhance customer-focused service delivery	All County Employees	Fast-tracking the development of competencies, including transformative and executive leadership to ensure professionalism and continuous learning

5.0 Governance, Justice, Law and Order;

The sector comprises of the following sub-sectors: Interior and Coordination, National Cohesion and Integration Commission, Truth Justice and reconciliation Commission, State Law Office, The Judiciary, Independent Electoral and Boundary Commission, Ethics and Anti-Corruption Commission, Immigration and Registration of Persons, Directorate of Public Prosecution, Commission for Implementation of the Constitution, the National Police Service Commission, Independent Police Oversight Authority, Human Rights and Equality Commission, Commission on Administration of Justice, National Assembly, Senate and County Assembly, Research and Development (GJLOs)

5.1 Sub Sector Priorities;

- ◆ The County Assembly will offer oversight executive and legislate on appropriate county laws.
- ◆ The prison authorities will Offer corrective and rehabilitation services to offenders
- ◆ The Human rights and Equality Commission will Investigate and provide redress for human rights violation
- ◆ The Ethic and Anti-Corruption Commission will ensure transparency and accountability.

5.2 Flagship projects: GJLOS

Project Name	Project Location	Objective	Target	Description of Activities
Installation of Surveillance Cameras	Nakuru Municipality	Increase security surveillance and curb incidence of crimes	Nakuru Municipality	Mapping out of strategic location for the Cameras installation of the Cameras and other supportive equipment
County Cohesion and Integration	Countywide	To promote peace building and enhance inter-communal harmony	All communities	Sensitization of communities Operationalizing peace committees

6.0 Social Protection Culture and Recreation.

The sector comprises of National Heritage and Culture, Gender, Children and social Development, Special Programme, Youth Training, Youth Development, Sports, sub-sector.

6.1 Sub sector Priorities;

- ◆ The Sports Sub sector will establish talent sports centres; Development and upgrade existing sports facilities; build capacity for technical staff of the department; Provide sports equipment and items.
- ◆ The Youth development office will build capacity for Youth Development Officers and Continue the Construction of Youth Empowerment Centres in all other sub counties.
- ◆ The Culture and Art sub sector will embark on construction of a cultural centre in Nakuru; recruitment of technical staff; Exhibition of art works; Promotion and organisation of cultural events and festivals.
- ◆ The department of Gender and Social services will mobilise Community for group formation; and implement the Cash Transfer Fund for PWSDs elderly persons and the vulnerable in the society.

6.2 Flag Ship Projects: Social Protection, Culture and Recreation

Project Name	Project Location	Objective	Target	Description of Activities
Youth Enterprise Fund	Countywide	To increase Youth employability and alleviate poverty	All youth age 18-34 years	Training of youth On business management. Giving out loans to youth groups and individuals
One Billion Tree Planting Campaign Under Trees For Jobs Programme	Countywide y ach in each Constituency	To increase forest cover to 10% level and create employment for the youth	All youths 10% County forest cover	Tree planting and nurturing in depleted site and farms
Women Enterprise Fund	Countywide	To avail non collateral loans and create employment for women	All women engaging in Income generating activities	Training of women on business management; Giving out loans to women groups and individuals.
Social protection fund – cash transfer for the elderly	Countywide	To reduce vulnerability of the elderly and PLWD	Elderly persons PLWDs	Give Ksh. 3000 per every 2 months to all vulnerable and elderly who are above 65 years

7.0 Monitoring and Evaluation Framework

In order to track the implementation of the proposed project and programmes a monitoring and evaluation framework will be formulated to guide the M&E efforts at both the national and county level government. M&E exercise is necessary for providing vital data and statistics that enable evidence-based decision making. Feedback from M&E activities is expected to guide future project identification, design and implementation.

The National Integrated Monitoring and Evaluation System (NIMES), has provided a platform for harmonised reporting framework for both the Sub national and National Government. The County and lower level monitoring and evaluation of projects and programmes are part of this system.

Nakuru County will establish a County planning Unit to spearhead the M&E exercise. The system will take cognizance of the projects and programmes included in the County Integrated Development Plans as well as tracking progress in the implementation of sectoral and urban areas plans.

Part V of the CA Act 2012 obligates the County Governor to deliver an “submit to the county assembly an annual report on the implementation status of the county policies and plans”. Preparation of sound and timely M&E reports therefore, shall be essential to enable compliance with this law.

Adequate priority will be required to be made to the county monitoring and evaluation units with regard to sufficient budgetary allocation in order to allow for effective and efficient delivery of M&E reports. Further to effectively embrace participatory M&E and social accountability, non-state actors should be co-opted to provide a rational review.



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